# Results for the First Nine Months of 2019 8 November 2019

























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Glossary: € = Euro; (F)Y = (financial) year(s); M = month(s); M = month

### 9M 2019 results

## Highlights



## Compelling a challenging market environment

- Revenue growth of +4.6% with +0.5% more treated patients in first nine months of 2019
- EBITDA margin at 10%; but EBITDA as expected down by -4.9% (yoy) due to various contrary effects\*
- Excessive regulation and bureaucratization by the legislator, hot summer and Campus Bad Neustadt
   ramp-up effects weigh on business
- Operational challenges at all our locations are addressed, but will take more time for earnings effects to materialize
- Highly specialized acute care offers, unique cross-sectoral Campus model, sharpening of classical hospital processes, digitalization and telemedicine as key strategic solutions to excel
- Invest, strategy and finance committee on behalf of the supervisory board of
   RHÖN-KLINIKUM AG approved the establishment of Medgate Deutschland GmbH\*\*

<sup>\*</sup> Detailed explanation next to the P&L on page 5

<sup>\*\*</sup> RHÖN is the majority holder of new co. with 51%; Approval after reporting period ending 30 Sept. 2019

## **Extended improvement program**

## Further measures to improve our performance





- Ensuring optimal bed occupancy, length of stay and discharge management
- Establishment of command and control tools for chief physicians and hospital managers



- Triage and control of patients flows with additional support by new tele medical offers
- Integrative and cross-sector approach per site further developed:
   Telemedicine, before outpatient medicine, before acute inpatient medicine and rehab
- Retention and further recruitment of skilled personnel in all medical areas



- Pursuit of alternative reimbursement models at regional levels based on prevention
- Improvement of revenues through the group-wide application of an AI-assisted coding software

## **Key P&L figures**

## First Nine Months of 2019



Performance* in € millions	9M 2019		vs. 9M 2018	
Revenue	970.8	100.0%	4.6%	
Other income	168.6	17.4%	25.4%	
Material exp.	-300.1	30.9%	7.5%	6
Personnel exp.	-644.1	66.4%	8.6%	
Other exp.	-97.5	10.1%	10.7%	
EBITDA	97.5	10.0%	-4.9%	/0
D&A	-51.7	5.3%	14.1%	
EBIT	45.8	4.7%	-19.9%	
Financial result	-1.8	-0.2%	>-100%	\ \
Income taxes	-6.2	0.6%	-31.1%	0
Consolidated profit	37.8	3.9%	-20.6%	

#### Detailed explanation of P&L effects

Besides price-volume-effects and regulatory interventions, revenues are impacted by a stronger case-severity-mix in acute-care areas, CAR T-Cell therapy and higher negotiated receipts for university ambulance centers

Other income is driven by a +€30m provision release from lapsed warranties of the Helios transaction, additional income for MS treatments and compensations for the education of health students

Increase in material expense is mainly affected by more cost-intensive services and extra costs for treatments of MS and CAR T-cell therapy

A higher head-count, tariff agreement pay rises, share-based payments to former mgmt board members and salaries for health students which are fully reimbursed under other income are impacting personnel costs

EBITDA percentage decrease influenced by above described P&L effects and a €20m one off from separate accounting in 2018

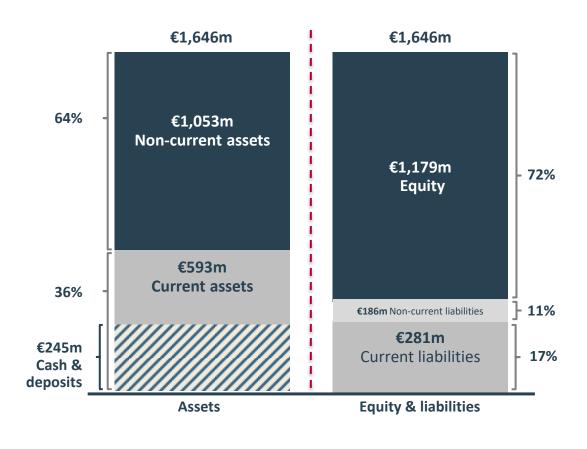
Increased D&A based on commissioning of Bad Neustadt campus and application of new leasing standard (IFRS 16)

Newly emitted registered bond (2019) and promissory loan note (2018) result in higher interest expenses

\* Fully detailed and comprehensive P&L in 9M 2019 report

# Core balance sheet positions as of 30 September 2019





## RHÖN shows a strong financial solvency, solid balance sheet ratios...

- High Equity ratio of 72%
- Net Liquidity of €+72m
- Net Debt/EBITDA <0</p>

## and a well coordinated multi-stage financial strategy...

- 2017 revolving loan facility of €100m (not drawn by 30 September 2019)
- ≥ 2018 promissory loan notes of €100m (Schuldscheindarlehen: 5, 7 and 10 year tranches)
- 2019 registered bonds of €60m (Namensschuldverschreibung: maturity of 20 years)

## Outlook





#### **Guidance confirmation**

GUIDANCE 2019 **Group REVENUES** 

€ 1.30bn +/- 5%

**Group EBITDA** 

€ 117.5m to € 127.5m

fully confirmed

#### **Regulatory environment in 2020**

- DRG price inflator at 3.66% for 2020\*; Fixed cost degression discount set to be at -35% (no changes to 2019)
- Minimum staffing levels in nursing care also relevant for heart surgery and neurology wards incl. stroke units
- €500m nursing allowance "Pflegezuschlag" to be abolished, €200m to be transferred to the fed. base rate (+0.30%)
- Effects of new nursing regulation expected to be in the low € double-digit million range for RHOEN in 2020

<sup>\*</sup> Final DRG inflator expected to be lower due to negotiations on individual state levels

## **Appendix**

## DRG price regulation in 2020 at a glance



#### Federal Level

Layer  $\blacksquare$ 

#### Total hospital system budget

- Wage sum increase as main reference number for DRG inflation in 2020: +3.66%
- Sector-specific cost index +2.99%
- Abolition of nursing allowance ("Pflegezuschlag") leads to further DRG inflation of +0.30% in 2020

#### State Level

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#### Base rates and case-mix volume for each state

- Negotiations between hospital association and statutory health insurance funds
- Effective price hike depends on regional distribution

#### Hospital Level

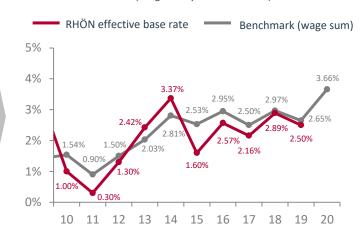
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#### Individual hospital volumes and reimbursement

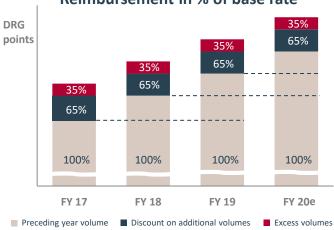
- Negotiation of volume "budgets" between hospital and health insurance funds
- Additional volumes within the budget reimbursed at 65% for 3 years (→ e.g. Ø-vol. growth assumption of +1.5% p.a. leads over 3Y to a revenue discount of approx. -1.6% for these underlying DRG cases)
- Volumes outside the budget reimbursed at only 35%

#### Average base rate increase in states with RHÖN hospitals





#### Reimbursement in % of base rate

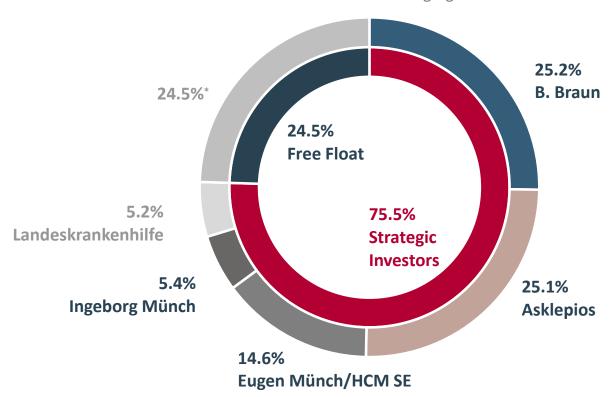


## Appendix Shareholder base



## **Shareholder structure**

as of **30 September 2019**, according to the most recent notifications of voting rights at that time



<sup>\*</sup> Shareholders with less than 3% of total voting rights

## **Appendix**

## IR contact & financial calendar 2020



#### Financial calendar 2020

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21 February 2020 **Preliminary results for FY 2019** 

Conference call

24 March 2020 **Publication of annual financial report 2019** 

Annual press conference

7 May 2020 **Publication of Q1 financial report 2020** 

3 June 2020 Annual General Meeting

6 August 2020 **Publication of H1 financial report 2020** 

6 November 2020 **Publication of Q3 financial report 2020** 

Conference call