# RHÖN-KLINIKUM AG

# Results for the First Nine Months of 2015

November 6, 2015























Jens-Peter Neumann, CFO Dr. Kai G. Klinger



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- Glossary: € = Euro; \$ = (US)Dollar; (F)Y = (financial) year(s); M = month(s); % = percentage; a = actual; acc. = according; approx. = approximately;
   e = expected; k = thousand(s); m = million(s);

# Key Events of Third Quarter 2015



### Another quarter with resilient organic growth figures ...

- Attractive volume increase with +1.7% more DRG case-mix-points in first 9 months;
   in total an 8.1% rise in inpatient and outpatient cases to 569,978
- Improvement of case mix index (average severity per case) is still major organic growth lever

### ... and other encouraging highlights

- Supervisory board enhances group management structure
- Successful completion of the 2015 share repurchase in mid-October 2015
- First patients treated at MIT (particle therapy center at UK Marburg) in October
- Promising early signals from revised regulatory prospects and 2016 pricing
- Closing process for Kreisklinik Bad Neustadt on track

# Key P&L Figures for First Nine Months of 2015



Performance* in € millions	9m 2015		
Revenue	832 100.0%		
Personnel expenses	<b>-527</b> <i>63.3%</i>		
Cost of materials	-239		
EBITDA	117 14.1%		
D & A	<b>-45</b> 5.4%		
EBIT	<b>72</b> 8.7%		
Interest result	<b>-2</b> 0.3%		
Net profit	7.9%		

### **Decent operating performance**

- Despite typical seasonality of Q3 revenue, development clearly in-line with organic growth target of 3-4%
  - Higher case mix index leads to an increased variable cost base
- Includes +€27m extraordinary item from mandatory release of reserves
  - One-off driven lower tax ratio supportive for net profit and EPS

UKGM\*\* with slightly improved margin in the course of the year

- Revenues +3.7% yoy
- EBITDA margin **6.0%**

<sup>\*</sup> detailed and comprehensive P&L in 9m 2015 report

<sup>\*\*</sup> based on local GAAP (HGB), not audited or reviewed, adjusted on annualized accounting correction between 2014 and 2015

# Successful Execution of 2015 Share Repurchase Offer and Subsequent Capital Reduction



### **Objectives of the share repurchase offer**

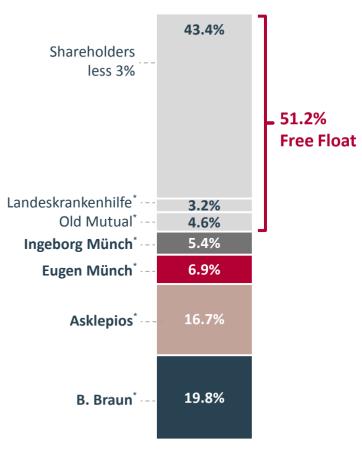
- Tax efficient distribution of another portion of the proceeds from Fresenius/HELIOS transaction
- Continuation of the adjustment of the balance sheet structure to the focused business model
- Offering attractive return to shareholders while reducing post deal share overhang potential

### Résumé

- High acceptance rate of ~ 92% of the repurchase volume
- Repurchase of 6,519,390 shares corresponds to
   ~ 9% of share capital
- Volume of ~ €167m paid out to investors
- Share capital has been reduced down to 66,962,470 shares
- Rhön's share price post deal is well above TERP

## Like-for-like shareholder structure after capital reduction

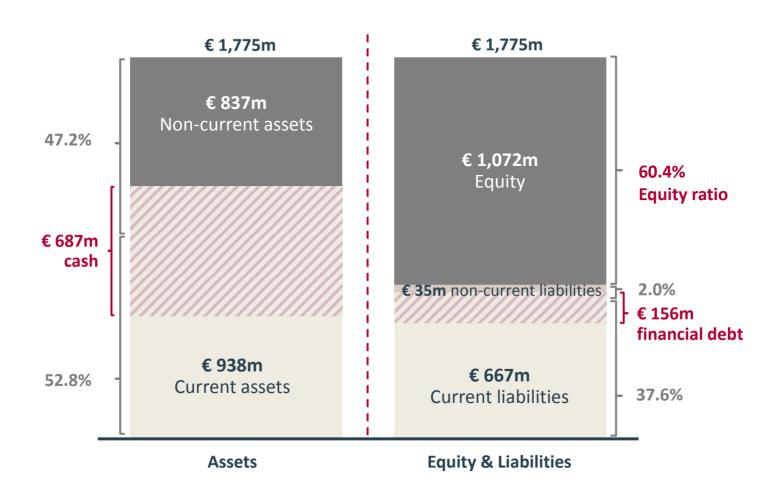
as of November 6, 2015, acc. to latest available voting rights notifications, based on the reduced number of 66.96m shares



<sup>\*</sup> Under the assumption "not-tendered"

# Core Balance Sheet Figures as of September 30, 2015





- Net cash position of €531m still includes €167m at end Q3 2015 for share repurchase (settlement on October 15, 2015)
- Equity is already adjusted for reduced capital

## Improvement of Management Structure



### Prof. Dr. Bernd Griewing joins management board

- From January 1, 2016 as Chief Medical Officer
- >15 years' experience as chief physician in neurology and medical director of Campus Bad Neustadt
- Member of supervisory board of UKGM since 2006
- Spokesperson for RHÖN-KLINIKUM AG medical board since 2014



### Alignment of management board contracts and new allocation of departments

- Contractual adjustments for all members of the management board from January 1, 2016
   with a duration of 5 years
- Dr. Dr. Martin Siebert (CEO) Corporate Communication, HR, Legal, Compliance, Internal Audit, Campus Bad Neustadt and UKGM
- Jens Peter Neumann (CFO) Accounting, Tax & Controlling, Investor Relations & Corporate
   Finance, IT & eHealth, Building & Infrastructure
- Prof. Dr. Bernd Griewing (CMO) Medical Board, Innovation & Network Medicine, Quality,
   Hygiene & Patient Safety
- Martin Menger (COO) Procurement, Logistic & Service, Post Merger Integration, Bad Berka and Frankfurt/Oder

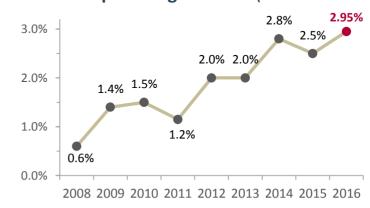
# Outlook 2015 and Regulatory Changes



### First impetus from 2016 pricing ...

- +2.95% as initial DRG inflator for 2016
- Actual state base rates to be negotiated in Q1
- In Q2-Q3 usual volume negotiations with discounts on additional volumes for each hospital

# General wage sum increase as main reference number for price negotiations (initial DRG inflator)



### ... and update on regulation

- Adjusted and agreed draft law (KHSG\*) published in October
- 3-year fixed-cost discount replaces discounts on additional volumes
- Extra charge for maintenance of 0.8% redirected into extra charge for nursing (€ 500m)
- No general surcharge for university hospitals; additional efforts should be reimbursed individually

GUIDANCE FY 2015

- Group revenues
- EBITDA

€ 1,080m to 1,120m

€ 145m to 155m



FULLY CONFIRMED

<sup>\*</sup> Krankenhausstrukturgesetz (Hospital Structure Act)

# Appendix: Financial Calendar



### **FY 2016**

	February 26, 2016	Preliminary results for financial year 2015
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	April 15, 2016	Press conference:	publication of	annual financial	report 2015
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- May 6, 2016
   Publication of interim report for the quarter ending March 31, 2016
- June 8, 2016 Annual General Meeting (Jahrhunderthalle Frankfurt)
- August 4, 2016
   Publication of the half-year financial report as of June 30, 2016
- November 4, 2016 Publication of interim report for the quarter ending Sept 30, 2016

All dates could be subject to modification

#### **Contact**

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# Appendix: Price Regulation at a Glance



# Federal Level

### Total hospital system budget

- Wage sum increase as main reference number for DRG inflation in 2016: +2.95 (2015: 2.53%)
- Sector-specific cost index +1.57%

### State Level

Layer 2

### Base rates and case-mix volume for each state

- Negotiations between hospital association and statutory health insurance funds
- Effective price hike depends on regional distribution
- 2015 special event in Hesse with high discounts and base rate increase only at +1.08%

### Hospital Level

# 3

### Individual hospital volume and reimbursement

- Negotiation of volume "budgets" between clinic and health insurance funds (H2 2014)
- Based on volumes of preceding year, additional volumes have to be agreed
- Volumes outside the budget reimbursed at only 35%; additional volumes inside the budget reimbursed at 75% for three years

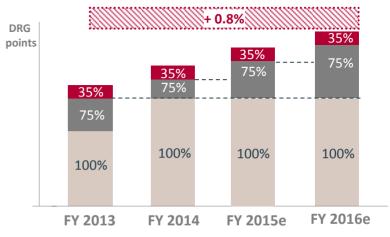
### Average base rate increase in states with RHÖN hospitals



Extra charge for maintenance on top of base rates



### Reimbursement in % of base rate



■ Preceding year volume
■ Agreed additional volume
■ Excess volume